



CITY OF
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2021/22 ANNUAL BUSINESS PLAN, BUDGET & LONG TERM FINANCIAL PLAN.



Tonight's Mission



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- You are **clear** about our financial position.
- You have time to **ask questions**.
- You have time to explain your **preferred rate scenario**.
- We **hear** about **your new service** and **project requests** or (changes to existing).

Outline



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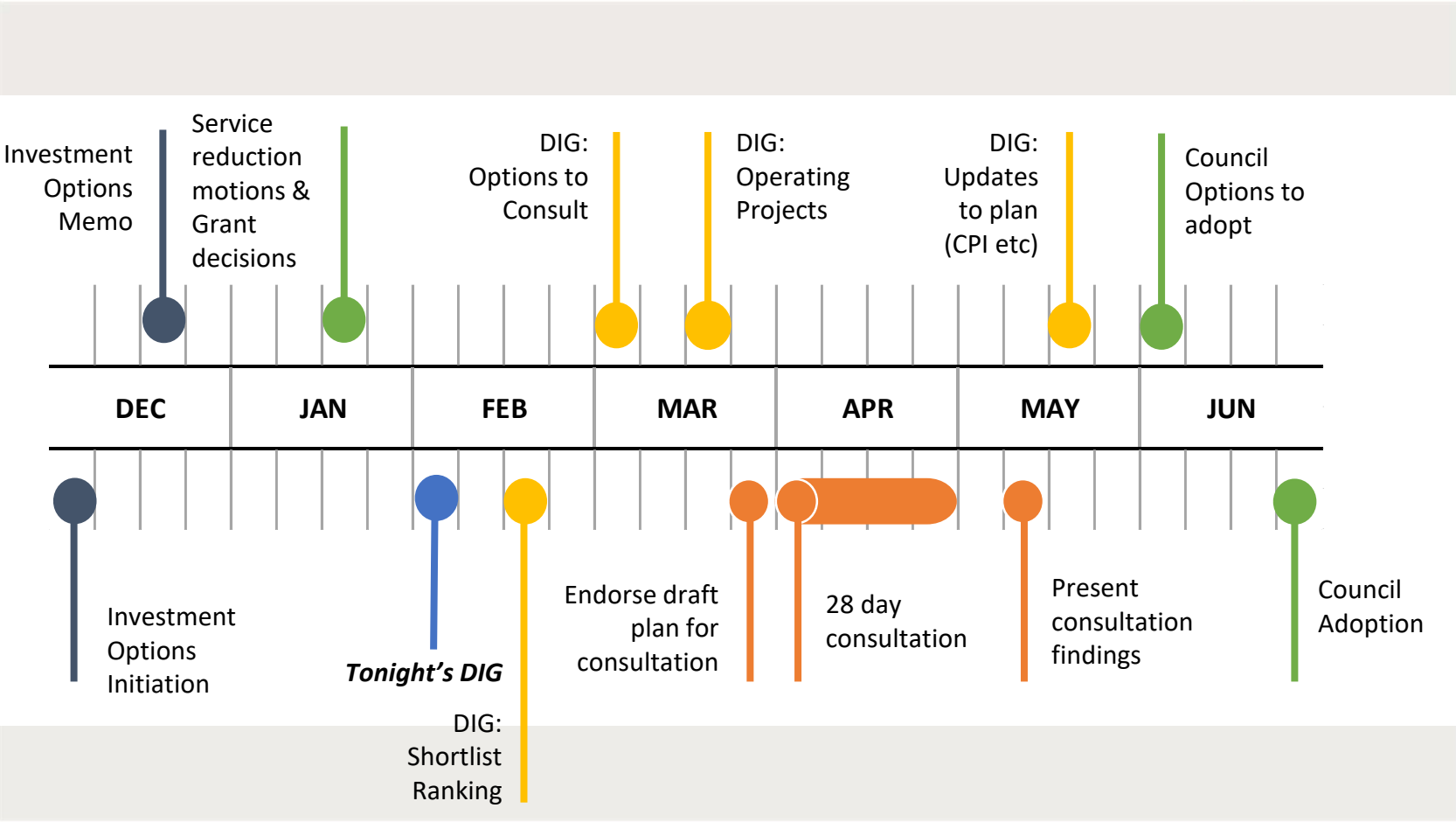
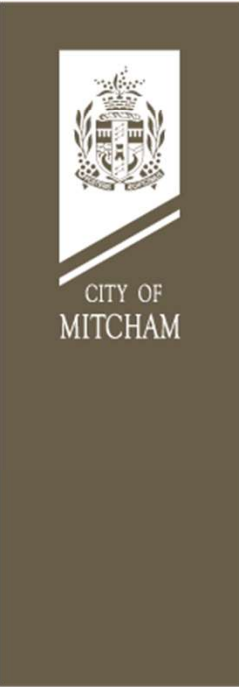
Briefing (6pm – 7.30pm)

- Strategic context
- Existing commitments in the Four Year Delivery Plan and Long Term Financial Plan

EM Workshop (7.30pm – 10pm)

- EMs to share preferred rate range
- Identify missing New Projects & Service Requests (or suggested changes)
- Nominate their priorities for funding

Timeline of Key Steps



GOAL 1

ACCESSIBLE, HEALTHY & CONNECTED COMMUNITY

We connect our community with each other and with their places, and empower them to live healthy lives.



THEME 1. 1 TRANSPORT NETWORK

We are a City that is connected to places through an integrated, efficient and people friendly transport network for motorists, cyclists and pedestrians.



THEME 1. 2 HEALTH & WELLBEING



We build capacity for people to be active, healthy and connected, and provide inclusive and safe environments for all.



THEME 1. 3 SERVICES & FACILITIES

We provide convenient access to a diverse range of information, services, activities and facilities for our community.



GOAL 2

SUSTAINABLE CITY

We sustain and improve our natural and built environments for today's and future generations.



THEME 2. 1 CLIMATE CHANGE MITIGATION & RESILIENCE

We limit our impact on the climate, and are prepared and adaptable to the impacts of climate change.



THEME 2. 2 SUSTAINABLE RESOURCES



We conserve resources through efficient practices, investment in technology, waste avoidance, and a commitment to reuse, recycle and repurpose.

THEME 2. 3 NATURAL ENVIRONMENT

We protect and enhance the environment and its biodiversity across natural landscapes, waterways, open spaces and across our suburbs.



GOAL 3

DYNAMIC & PROSPEROUS PLACES

We have a strong and competitive economy that supports our unique and vibrant places and culture.



THEME 3. 1 PLACEMAKING

We have a spatial vision that guides the development of integrated, attractive and vibrant precincts that support diverse land uses and housing choice.



THEME 3. 2 CITY VIBRANCY



We are a City well recognised for our social and cultural diversity, creativity, arts, events, heritage, natural environment, educational and medical facilities.

THEME 3. 3 PARTNERSHIPS

We partner with neighbouring Councils, Government, universities, the private sector, not-for-profit organisations and community groups to maximise community and economic outcomes.



GOAL 4

EXCELLENCE IN LEADERSHIP

We are a professional and innovative Council with responsible leadership that is valued by its people, community and partners.

THEME 4. 1 GOOD GOVERNANCE

We are transparent and accountable, make informed decisions, demonstrate integrity and empower our community to have a voice and participate in a meaningful way.



THEME 4. 2 ORGANISATIONAL IMPROVEMENT



We are efficient and effective with a culture of positive change and innovation to deliver sustainable outcomes and value-for-money services that meet community needs.

THEME 4. 3 COMMUNITY EXPERIENCE

We are easy to do business with and commit to a customer-centric approach that delivers positive experiences and builds trust.





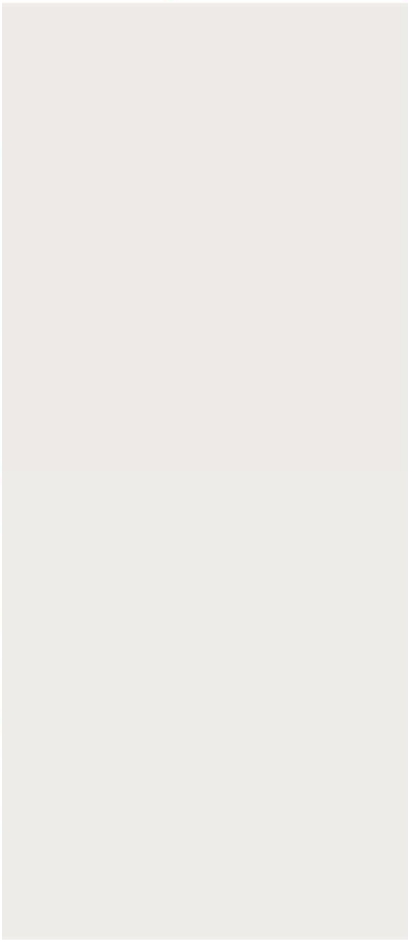
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FOUR YEAR **DELIVERY PLAN**
2020/21 - 2023/24



| 4 Yr Delivery Plan “Priority Investments” | Primary Theme |
|--|---------------------------|
| Blackwood Community Hub & Waite Street Reserve Activation | 1.3 Services & Facilities |
| Increased Public Art Funding | 3.2 City Vibrancy |
| Continued Extension & Upgrading of the Stormwater Network | 2.2 Sustainable Resources |
| Flinders City Bikeway | 1.1 Transport Network |
| Continued Implementation of Brown Hill Keswick Creek | 2.1 Climate Change |
| Karinya Reserve Sport Facilities Upgrade | 1.3 Services & Facilities |
| Kingswood Oval Sport Facilities Upgrade | 1.3 Services & Facilities |
| Hawthorndene Oval Sport Facilities Upgrade | 1.3 Services & Facilities |
| Sturt Linear Shared Use Path | 1.1 Transport Network |
| Continuation of the Water Sensitive Urban Design program | 2.2 Sustainable Resources |
| City Wide Accelerated Tree Program | 2.1 Climate Change |



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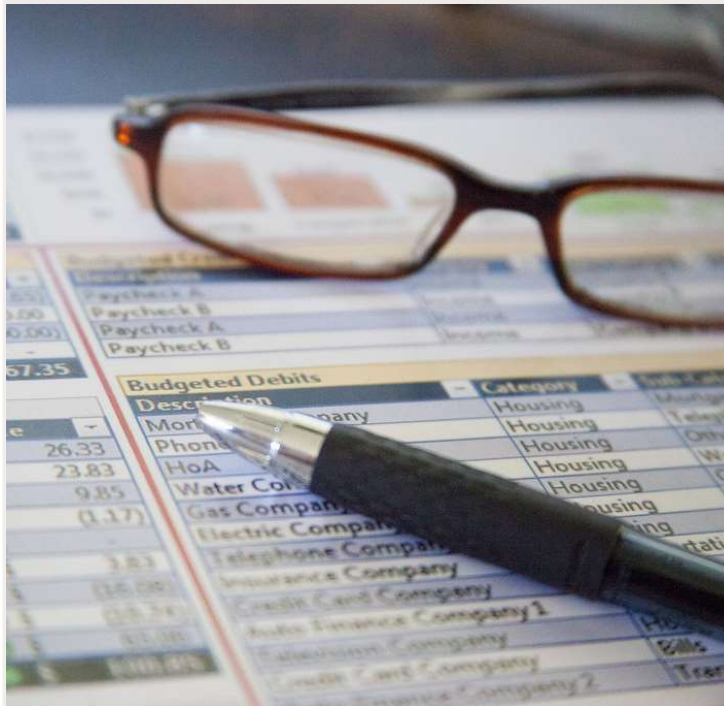
Existing Commitments in Four Year Delivery Plan & Long Term Financial Plan



Existing commitments in four year delivery plan and long term financial plan - Outline



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- Last budget – Rates & New Services
- What has changed?
- Rates projection
- Debt & surplus projection

Key messages



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- Council raised less rates than required
- The difference spread over future years
- Council's debt projections are lower

4 Yr Delivery Plan “Priority Investments”

Year 1 Rate Impact 2.69%

| | |
|--|-------|
| Blackwood Community Hub & Waite Street Reserve Activation | 1.99% |
| Increased Public Art Funding | 0.01% |
| Continued Extension & Upgrading of the Stormwater Network | 0.08% |
| Flinders City Bikeway | 0.01% |
| Continued Implementation of Brown Hill Keswick Creek | 0.04% |
| Karinya Reserve Sport Facilities Upgrade | 0.16% |
| Kingswood Oval Sport Facilities Upgrade | 0.11% |
| Hawthorndene Oval Sport Facilities Upgrade | 0.06% |
| Sturt Linear Shared Use Path | 0.01% |
| Continuation of the Water Sensitive Urban Design program | 0.01% |
| City Wide Accelerated Tree Program | 0.20% |

Last budget – Rates & New Services & Projects

| Annual Budget | 2020/21 |
|--|--------------|
| Cost of existing service | 1.60% |
| Efficiencies (\$675k) | (1.20%) |
| Total cost increase to deliver existing services (CPI March 2.4%) | 0.40% |
| 2019/20 Council decisions (prior to budget process) | 0.22% |
| Cost Shifting | 0.21% |
| Infrastructure Backlog (renewal) | 0.38% |
| New Services & Projects (year 1 delivery plan) | 2.69% |
| Total rate increase <i>required</i> | 3.87% |
| <i>Actual</i> rate increase | 1.91% |

Deferred 1.96% rates to future years in response to COVID



How we spread the **1.96% COVID response**



| Long Term Financial Plan | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
|---|----------------|----------------|----------------|----------------|
| Projected rate increase | | 1.73% | 1.97% | 2.47% |
| COVID Response – Spread over future years | | 0.98% | 0.74% | 0.24% |
| Total projected rate increase required | 3.87% | 2.71% | 2.71% | 2.71% |
| Actual rate increase | 1.91% | - | - | - |



What has changed since August 2020?



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1. End of financial year result
2. Council Decisions
3. Economic Indicators
4. Asset Management Plan – Age based to condition based

Next Year's Projected Rate Increase – 1.74%

| Rates - ESTIMATED | 2021/22 |
|---|----------------|
| Cost of existing services - ? | 0.74% |
| Superannuation guarantee - ? | 0.20% |
| Efficiencies (\$500k) | (0.89%) |
| Bottom up budgeting (\$300k) | (0.53%) |
| Total cost (<i>decrease</i>) to deliver <i>existing</i> services | (0.48%) |
| COVID response (year 1 delivery plan unfunded) | 1.01% |
| 2020/21 Council decisions | 0.52% |
| Projected base rate increase | 1.05% |
| Cost shifting - ? | - |
| Infrastructure Backlog (renewal) | 0.30% |
| New services & projects (year 2 delivery plan) | 0.39% |
| Total rate increase required | 1.74% |



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4 Yr Delivery Plan “Priority Investments”

Year 2 Rate Impact 0.39%

Blackwood Community Hub & Waite Street Reserve Activation

-

Increased **Public Art** Funding

0.01%

Continued Extension & Upgrading of the **Stormwater** Network

0.08%

Flinders City Bikeway

0.01%

Continued Implementation of **Brown Hill Keswick Creek**

0.04%

Karinya Reserve Sport Facilities Upgrade

-

Kingswood Oval Sport Facilities Upgrade

-

Hawthorndene Oval Sport Facilities Upgrade

-

Sturt Linear Shared Use Path*

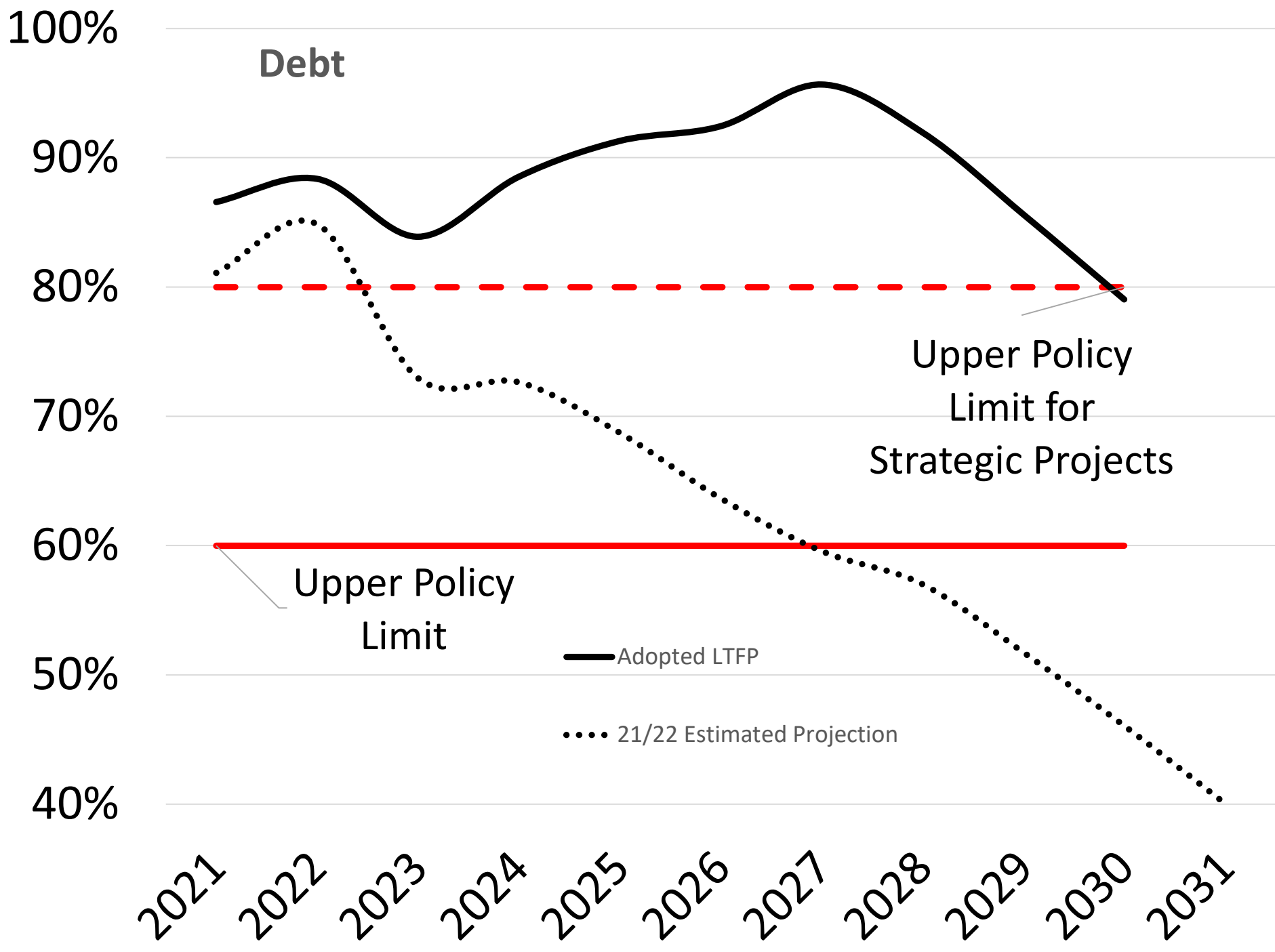
0.11% (0.22%)*

Continuation of the **Water Sensitive Urban Design** program

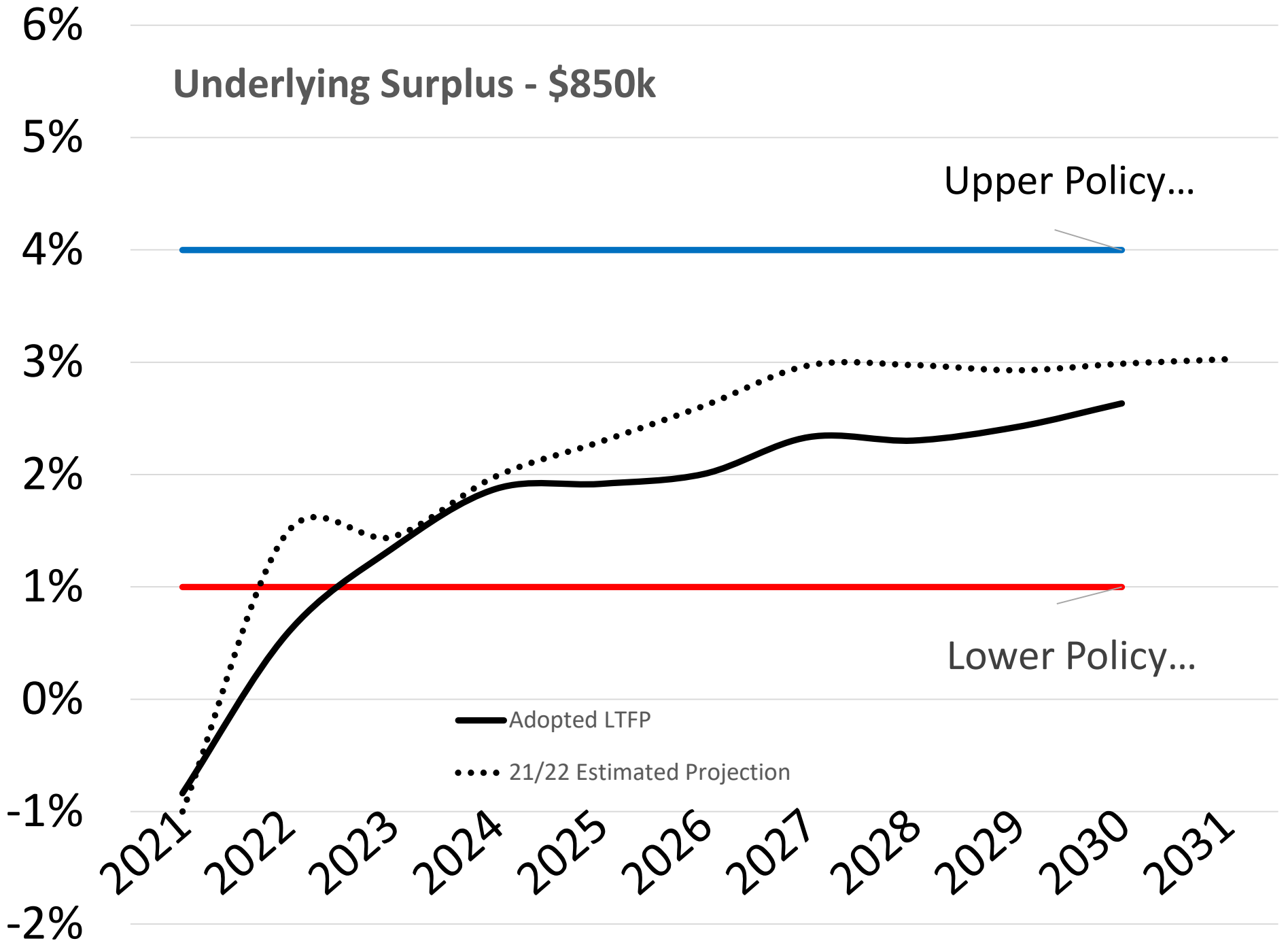
0.01%

City Wide **Accelerated Tree** Program

0.10%



Underlying Surplus - \$850k



Summary



- Projected rate increase 1.74%
- Council's debt projections are lower
- Operating Surplus \$850k



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Hold for EM Questions

After the break...



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Workshop Questions

- Do you have a preferred **rate range**?
- Is there anything **missing** from the list of “Investment Options” (i.e New Projects & Service Requests)?
- What are your **priorities**?
- Do you have **additional requests**?
- Are their **adjustments** to (or removal of) existing commitments you’d like to see?



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EM Workshop



Round the Room



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- Do you have a preferred **rate range**?
- Is there anything **missing** from the list of “Investment Options” (i.e New Projects & Service Requests)?
- What are your **priorities**?
- Do you have **additional requests**?
- Are their **adjustments** to (or removal of) existing commitments you’d like to see?

Open EM Discussion



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- Reflections on tonight?
- Final comments or questions?

Next Steps



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- We will summarise what we heard.
- Send out for further feedback.
- Turn the long list of options (142+) into a short one (10-20).
- Refine costings and calculate rate impacts.
- Send out prior to next DIG **16 February**.
- Work with you build budget options (e.g. low, medium, high) for community consultation.



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Thanks

