CITY OF MITCHAM

# 2022/23 ANNUAL BUSINESS PLAN, BUDGET & LONG TERM FINANCIAL PLAN.

Presented by the City of Mitcham

## Information Session - 1 February 2022

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# Tonight's Mission

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- You understand Council's strategic **vision**.
- You are clear about our **financial position**.
- You have time to **ask questions**.
- You have time to explain your **preferred rate scenario**.
- We hear about your support for **existing commitments** and any **additional funding requests**.
- We hear your **priorities** for funding to inform a shortlist.

# Outline

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**Briefing**

- Timeline
- Strategic context
- Existing commitments (Four Year Delivery Plan & LTFP)
- Financial Position

**EM Workshop**

- EMs to share preferred rate range
- Support for existing commitments
- Adjustments / additional funding requests
- EMs to nominate their priorities for funding to inform a shortlist

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# Timeline of Key Steps

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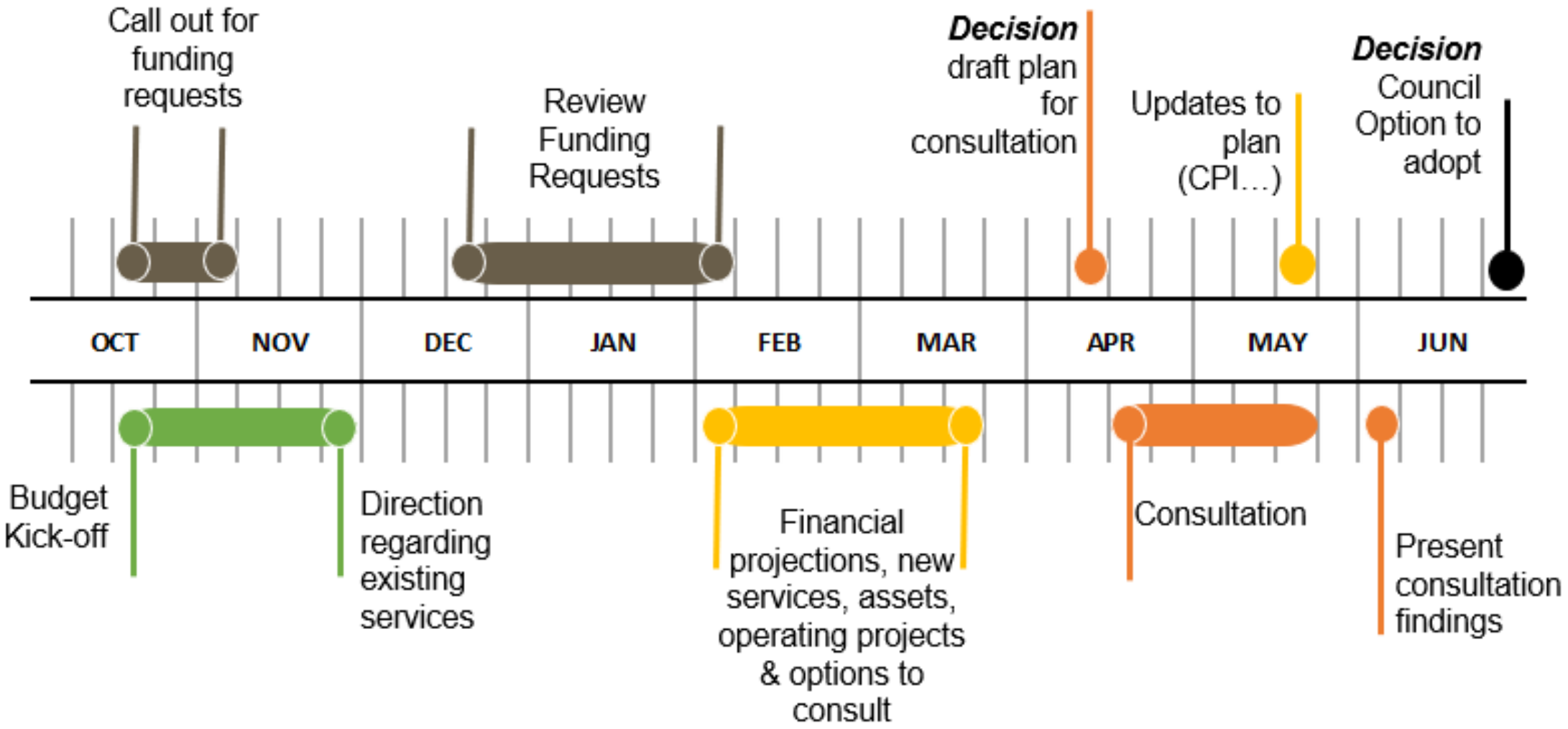
# Project Timeline & Milestones

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# Strategic Context

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# 2030 MITCHAM

**WE ARE A WELCOMING AND INCLUSIVE COMMUNITY THAT VALUES ITS HERITAGE AND NATURAL ENVIRONMENT.**

## GOAL 1

### ACCESSIBLE, HEALTHY & CONNECTED COMMUNITY

We connect our community with each other and with their places, and empower them to live healthy lives.

## GOAL 2

### SUSTAINABLE CITY

We sustain and improve our natural and built environments for today's and future generations.

## GOAL 3

### DYNAMIC & PROSPEROUS PLACES

We have a strong and competitive economy that supports our unique and vibrant places and culture.

## GOAL 4

### EXCELLENCE IN LEADERSHIP

We are a professional and innovative Council with responsible leadership that is valued by its people, community and partners.

## Priority Themes

### THEME 1. 1 TRANSPORT NETWORK

We are a City that is connected to places through an integrated, efficient and people friendly transport network for motorists, cyclists and pedestrians.

### THEME 1. 2 HEALTH & WELLBEING

We build capacity for people to be active, healthy and connected, and provide inclusive and safe environments for all.

### THEME 1. 3 SERVICES & FACILITIES

We provide convenient access to a diverse range of information, services, activities and facilities for our community.

### THEME 2. 1 CLIMATE CHANGE MITIGATION & RESILIENCE

We limit our impact on the climate, and are prepared and adaptable to the impacts of climate change.

### THEME 2. 2 SUSTAINABLE RESOURCES

We conserve resources through efficient practices, investment in technology, waste avoidance, and a commitment to reuse, recycle and repurpose.

### THEME 2. 3 NATURAL ENVIRONMENT

We protect and enhance the environment and its biodiversity across natural landscapes, waterways, open spaces and across our suburbs.

### THEME 3. 1 PLACEMAKING

We have a spatial vision that guides the development of integrated, attractive and vibrant precincts that support diverse land uses and housing choice.

### THEME 3. 2 CITY VIBRANCY

We are a City well recognised for our social and cultural diversity, creativity, arts, events, heritage, natural environment, educational and medical facilities.

### THEME 3. 3 PARTNERSHIPS

We partner with neighbouring Councils, Government, universities, the private sector, not-for-profit organisations and community groups to maximise community and economic outcomes.

### THEME 4. 1 GOOD GOVERNANCE

We are transparent and accountable, make informed decisions, demonstrate integrity and empower our community to have a voice and participate in a meaningful way.

### THEME 4. 2 ORGANISATIONAL IMPROVEMENT

We are efficient and effective with a culture of positive change and innovation to deliver sustainable outcomes and value-for-money services that meet community needs.

### THEME 4. 3 COMMUNITY EXPERIENCE

We are easy to do business with and commit to a customer-centric approach that delivers positive experiences and builds trust.

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# Existing Commitments (Four Year Delivery Plan & LTFP) and Financial Position

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# OUR PRIORITY INVESTMENTS FOR THE NEXT FOUR YEARS (2020/21 – 2023/24)

4 FOUR YEAR DELIVERY PLAN

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| NEW SERVICES / PROJECTS | YEAR 1 2020/21 | YEAR 2 2021/22 | YEAR 3 2022/23 | YEAR 4 2023/24 |
|---|---|---|---|---|
| **Theme 1.1 Transport Network** | | | | |
| Extend the footpath network | | I | I | I |
| Progress plans for Flinders/City bikeway | D | I | | |
| Accelerate civil asset renewal backlog | I | I | I | I |
| Install new bus shelter at Grand Boulevard, Craigburn Farm | | I | | |
| Progress Belair to City Bikeway | I | | | |
| Progress Sturt Linear Shared Use Path | D | D, C | I | I |
| Undertake pedestrian-focussed traffic safety upgrades | | I | | |
| **Theme 1.2 Health & Wellbeing** | | | | |
| Install three new playground shade sails | | I | | |
| **Theme 1.3 Services & Facilities** | | | | |
| Develop the Blackwood Community Hub | D | I | I | |
| Develop the treetop playground, Craigburn Farm | I | | | |
| Upgrade the Hawthorn Bowling Club Facility | I | | | |
| Upgrade the Hawthorndene Oval Sport Facilities | I | I | | |
| Upgrade the Karinya Reserve Sport Facilities | I | I | | |
| Upgrade the Kingswood Oval Sport Facilities | I | I | | |
| Upgrade the Eden Hills Scout Hall, Karinya Reserve | | I | | |
| Install LED lighting at Blackwood Bowling Club | I | | | |
| Install lighting at Blackwood Tennis Club | I | | | |
| Invest in additional 'minor' new capital requests in open spaces | | I | | |
| Increase resourcing to meet new demands for library services | | R | | |
| **Theme 2.1 Climate Change Mitigation & Resilience** | | | | |
| Deliver the city-wide accelerated tree planting program | I | I | | |
| Implement Brown Hill Keswick Creek Stormwater Master Plan | I | I | I | I |
| Convert street lighting to LED | | I | | |
| **Theme 2.2 Sustainable Resources** | | | | |
| Extend & upgrade the stormwater network | I | I | I | I |
| Continue the Water Sensitive Urban Design (WSUD) program | I | I | I | I |
| Improve waste truck smart monitoring system | I | | | |
| **Theme 3.2 City Vibrancy** | | | | |
| Increase public art funding | FI | | | |
| **Theme 3.3 Partnerships** | | | | |
| Provide annual community facilities grants | | FP | FP | FP |
| Increase general community grants | | FI | | |
| **Theme 4.2 Organisational Improvement** | | | | |
| Enhance cyber security system defences | I | | | |
| **Theme 4.3 Community Experience** | | | | |
| Increase Mitcham Community News editions | IF | | | |
| Invest in new online forms and request management | I | | | |
| Launch 'Grant Guru' online search engine | I | | | |

D: Design C: Consultation I: Implementation R: Resource FP: Funding Provision FI: Funding Increase IF: Increased Frequency

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| 2022/23 - 4 Year Delivery Plan "Priority Investments" | Primary Theme |
|---|---|
| Extend the **Footpath Network** | 1.1 Transport Network |
| Accelerate civil **asset renewal** backlog | 1.1 Transport Network |
| Progress **Sturt Linear Shared Use Path** | 1.1 Transport Network |
| Develop the **Blackwood Community Hub** | 1.3 Services & Facilities |
| Implement **Brown Hill Keswick Creek** Stormwater Master Plan | 2.1 Climate Change |
| Extend & upgrade the **stormwater network** | 2.2 Sustainable Resources |
| Continue the **Water Sensitive Urban Design** (WSUD) program | 2.2 Sustainable Resources |
| Provide annual **community facilities grants** | 3.3 Partnerships |



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# Existing commitments in Four Year Delivery Plan and Long Term Financial Plan

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- What has changed?
- Rates projection
- Debt and surplus projection

# Key messages

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- CPI will be more than double prior year
- Council’s debt projection comparable
- COVID-19 will continue to have an impact

# What has changed since July 2021?

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1. End of financial year result (audited and finalised)
2. Council Decisions & Budget Reviews
3. Economic Indicators

# Potential Rate Impacts

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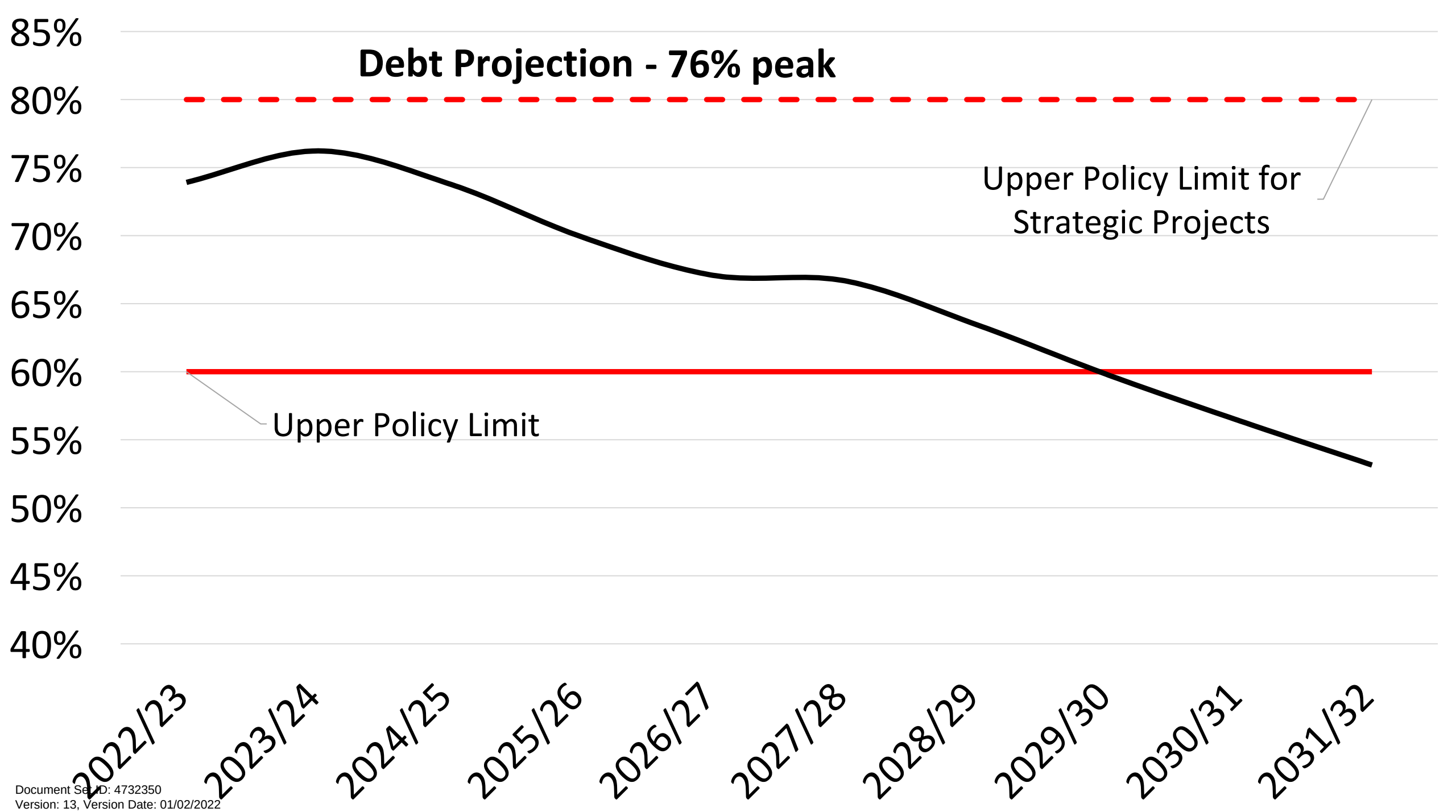
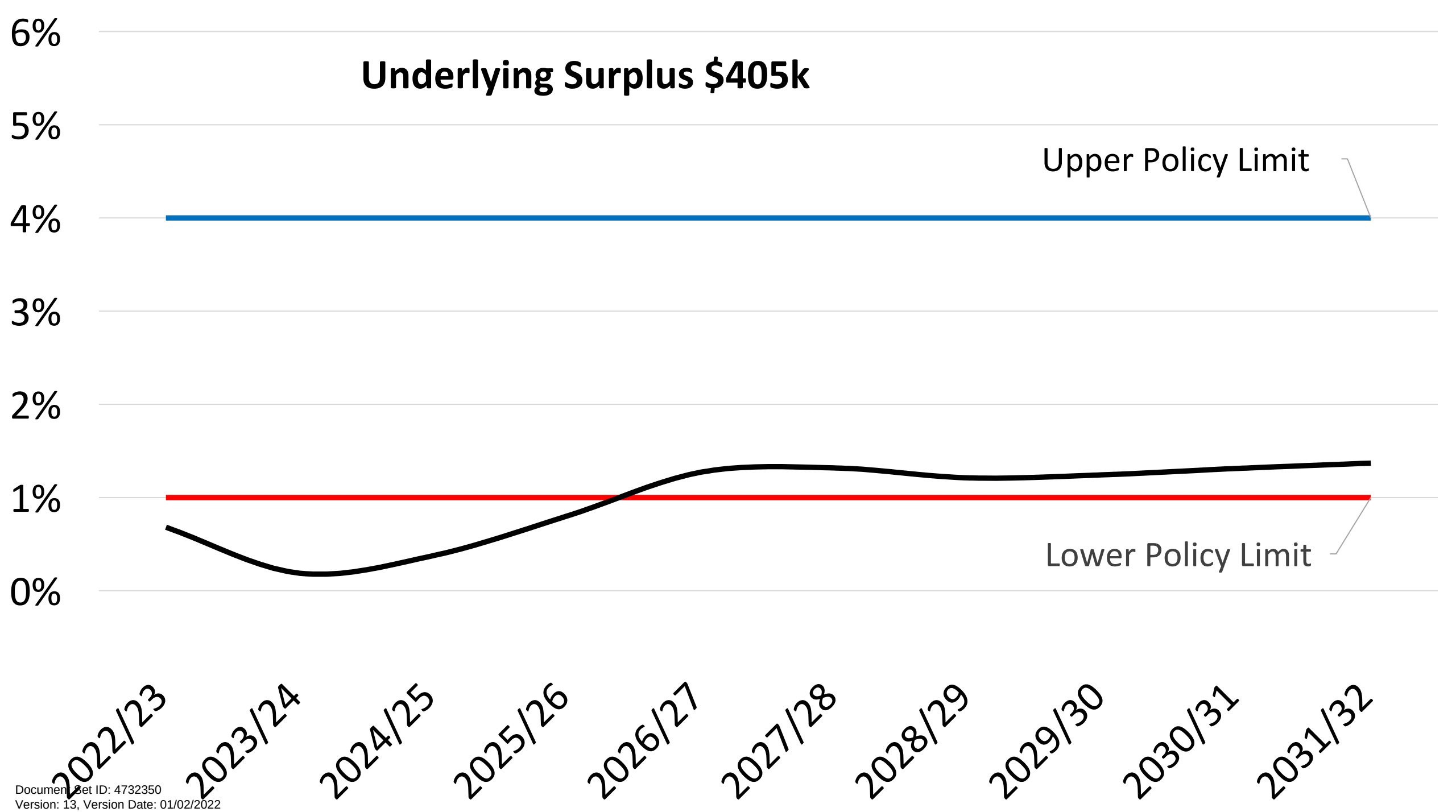
| Budget Items | 2022/23 |
|---|---|
| Cost of existing services (*forecast*) | 3.0% |
| 2021/22 Council decisions | 0.18% |
| Efficiency Savings | ? |
| Cost shifting | ? |
| Infrastructure Backlog (renewal) | 0.35% |
| New services & projects (year 3 delivery plan) | 0.35% |
| Covid-19 Support | ? |
| Women’s Memorial Playing Fields | ? |


Debt Projection - 76% peak
85%
80%
75%
70%
65%
60%
55%
50%
45%
40%
Upper Policy Limit for Strategic Projects
Upper Policy Limit
2022/23
2023/24
2024/25
2025/26
2026/27
2027/28
2028/29
2029/30
2030/31
2031/32


Underlying Surplus $405k
6%
5%
4%
3%
2%
1%
0%
Upper Policy Limit
Lower Policy Limit
2022/23
2023/24
2024/25
2025/26
2026/27
2027/28
2028/29
2029/30
2030/31
2031/32

# Summary

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- CPI will be more than double prior year
- Debt projection comparable
- COVID-19 will continue to have an impact

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# Hold for EM Questions

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# EM Workshop

# Around the Room

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- Do you have a preferred **rate range**?
- Do you support the **existing commitments** in the Four Year Delivery Plan / LTFP?
- Do you support any form of **Covid-19** relief?
- Do you have any **adjustments** or **additional funding requests**?
- What are your **priorities**?

# Next Steps

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- We will summarise what we heard.
- Turn the long lists of funding requests into two shortlists (one for requests with ongoing costs and one for once-off operating requests)
- Refine costings and rate impacts.
- Send out prior to next session **15 February**.

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# Thanks